



December 18, 2003

Dear Port Community Stakeholder

As 2003 draws to a close the Maritime Division would like to join with SynchroNet Marine Inc, to thank port users and local stakeholders for supporting the ongoing development and deployment of SynchroMet at the Port of Oakland.

The Port Authority partnered with SynchroNet Marine in the spring of 2003 to implement Phase II of SynchroMet at the Port of Oakland.

SynchroMet is a virtual container yard platform designed to facilitate off-dock equipment matching between local trucking companies. Phase II heralded the involvement of Ocean Carriers with authorizing street interchanges through the platform.

The program is already positively reducing congestion at our local marine terminals and on our public highways. As community awareness and participation in SynchroMet increases in 2004 we expect to see a corresponding number of environmental benefits emerge from the program.

Program enhancements scheduled for launch in 2004 include:

- Additional Ocean carrier process automation
- Marine terminal gate integration

The Maritime Division is pleased to sponsor innovative community programs and to encourage local stakeholders to continue their participation with the SynchroMet program during the New Year.

Jerry Bridges
Director Maritime Division
Port of Oakland
510.627.1100

Will Middleton
C.E.O
SynchroNet Marine Inc.
925.855.4400